

Budget Book 2022/23

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1. Introduction

This budget book provides summary information on the Council's budget for 2022/23. It reflects the budget that was agreed by the Council in February 2022.

The proposed budgets and associated Business Plan seek to advance the Council's priority areas:

- Growing the Economy.
- Supporting individuals and empowering communities.
- Protecting and Improving the natural and built environment, whilst maximising quality of life.
- Moving with the times, working smartly and collaboratively.

For more detailed information on the Budget please use the link below

<https://www.southnorfolkandbroadland.gov.uk/downloads/file/4243/cabinet-agenda-7-february-2022>

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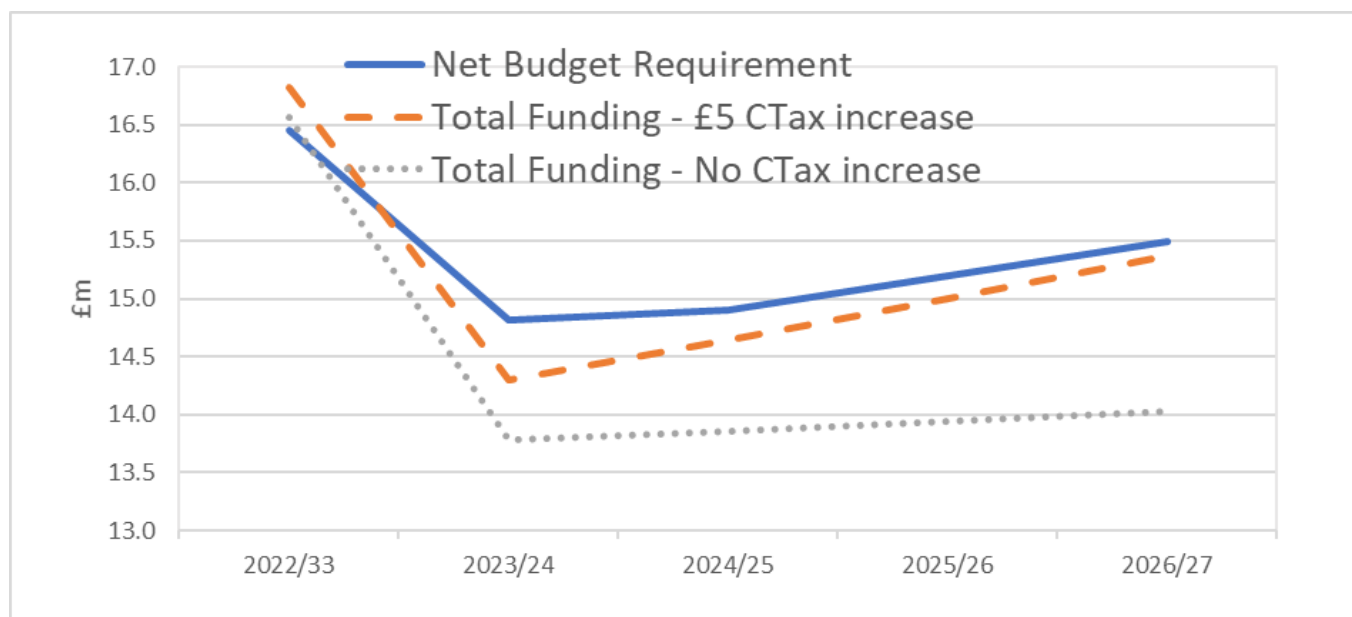
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2. Revenue Budget 2022/23

	FTE	Pay £'000	Non Pay £'000	Income £'000	Net £'000	Prior Yr FTE	Apprentice Adjust	21/22 Budget £'000
Chief of Staff								
Executive Team	4.4	436	27	0	463	5.0	-0.55	479
Chief of Staff	8.8	413	713	-537	589	8.2	-0.55	614
Governance	8.4	368	767	-2	1,133	8.6		1,298
Human Resources	5.5	234	345	0	579	6.5	-1.10	668
Apprentices (now centralised)	14.3	288	55	0	343		6.05	
	41.5	1,739	1,907	-539	3,107	28.3	3.85	3,059
Resources								
Corporate Costs (inc pension lump sum)		300	2,092	-20	2,372			2,099
Finance & Procurement	11.3	441	87	0	528	12.7	-0.55	515
Council Tax & NNDR	20.4	645	55	-384	316	19.4		301
ICT & Digital	13.6	697	1,093	0	1,790	14.7	-1.10	1,859
Transformation	6.2	275	10	0	285	6.9		337
Customer Services	3.1	49	0	0	49	2.8		67
Facilities	5.6	194	394	-74	514	5.6		497
	60.2	2,601	3,731	-478	5,854	62.1	-1.65	5,675
Place								
Economic Growth	15.9	686	1,582	-1,806	462	12.3	-0.55	488
Community & Env Protection	9.9	493	69	-23	539	8.9		508
Food, Safety & Licensing	6.4	272	27	-172	127	6.6		142
Planning	31.7	1,292	553	-1,553	292	32.3		494
Building Control / CNC	34.5	1,534	469	-2,335	-332	36.1		-385
Business Support	15.4	407	149	-330	226	14.3	-0.55	200
	113.9	4,684	2,849	-6,219	1,314	110.6	-1.10	1,447
People & Communities								
Leisure	64.2	1,945	1,726	-2,724	947	66.7		1,564
People & Communities								
Communities and Early Help	23.7	499	319	-86	732	24.4	-1.10	766
Housing Standards & Ind Living	11.2	458	33	-135	356	13.6		349
Housing Benefit Payments			17,000	-17,000	0			0
Housing and Benefits	33.6	1,151	259	-1,187	223	34.1		172
Waste Services	135.5	4,054	2,700	-4,370	2,384	136.6		2,497
	203.9	6,162	20,311	-22,778	3,695	208.7	-1.10	3,784
Cost of Services	483.7	17,131	30,524	-32,738	14,917	476.4	0.00	15,529
Precept - Internal Drainage Board					198			173
Interest Payable					300			300
Minimum Revenue Provision (to repay borrowing)					0			39
Investment Income					-1,556			-1,356
Council Tax Deficit / (Surplus) (Offset by Covid Grant 21/22)					-70			-379
Transfer to Asset Replacement Reserves					1,900			1,900
Transfer to new Economic Growth Reserve					1,000			
Transfer to new Environmental / Infrastructure Reserve					500			
Transfer to / (from) Other Earmarked Reserves					142			142
Transfer to / (from) Leisure Centre Recovery Reserve					-946			
Transfer to / (from) General Fund Balance					364			429
					16,749			16,777
Funded by								
Council Tax - District Element (assumes £5 rise in C Tax in 22/23)					8,486			8,037
Council Tax - Special Expenses					7			7
NNDR (Business Rates) - Baseline Income					3,121			3,121
NNDR (Business Rates) - Retained Growth					1,289			1,289
New Homes Bonus					2,093			3,577
Services Grant					215			0
Lower Tier Services Grant					1,238			447
RSG / Rural Services Delivery Grant / Other Govt Grants					300			299
					16,749			16,777

3. Medium Term Financial Strategy

The following graph shows the Council's projected Net Budget requirement compared to the predicted Total Funding over the next few years.



This shows that the Council should be able to deliver a balance budget in the medium term, provided Council Tax rises are implemented.

The primary reason for the reduction in funding in 23/24 is the expected reduction in new homes bonus grant after this year, and the cessation of the one off Government Grants.

The figures in the plan are based on the 2022/23 Local Government Finance Provisional Settlement. Future year funding figures are uncertain due to the Government's ongoing funding review, which is expected to be consulted on in 2022/23 and introduced for 2023/24

Medium Term Financial Strategy Figures

	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Base Net Expenditure	14,917	14,917	14,515	14,159	14,442
<u>Recurring Adjustments:</u>					
Inflationary Pressures		298	290	283	289
Collaboration Savings		-300	-300		
Bounce bank of leisure service		-500	-447		
Increase in pension contribution		100	100		
Base Net Expenditure for following year	14,917	14,515	14,159	14,442	14,731
<u>Non Recurring Adjustments</u>					
Internal Drainage Board Precept	198	202	206	210	214
Interest Payable & MRP	300	300	300	300	300
Investment Income - General	-56	-56	-56	-56	-56
Investment Income - Loans to companies	-1,500	-1,200	-950	-950	-950
Transfers to / (from) Earmarked Reserves	3,542	1,500	1,250	1,250	1,250
Transfer from Leisure Recovery Reserve	-946	-444			
Net Budget Requirement	16,455	14,817	14,908	15,196	15,489

Funded by					
Council Tax - District Element (No increase)	8,229	8,311	8,394	8,478	8,563
Council Tax - Special Expenses	7	7	7	7	7
Council Tax - (Deficit) / Surplus	70				
NNDR (Business Rates)	4,410	4,410	4,410	4,410	4,410
New Homes Bonus - Legacy Payments	1,171				
New Homes Bonus - New Scheme from 23/24	921	750	750	750	750
Other Grants	1,453				
Rural Services Delivery Grant	300	300	300	300	300
Total Funding - No Council Tax Increase	16,561	13,778	13,861	13,945	14,030
Total Funding - With £5 Council Tax Increase	16,818	14,298	14,648	15,005	15,368

Funding Gap / (Surplus) - No CTax increase	-106	1,039	1,047	1,250	1,459
Funding Gap / (Surplus) - £5 CTax increase	-363	519	260	191	121

Council Tax Calculation - No Increase					
Council Taxbase (Homes)	51,430	51,944	52,464	52,988	53,518
Council Tax	160.00	160.00	160.00	160.00	160.00
	8,229	8,311	8,394	8,478	8,563

Council Tax Calculation - £5 Increase					
Council Taxbase (Homes)	51,430	51,944	52,464	52,988	53,518
Council Tax	165.00	170.00	175.00	180.00	185.00
	8,486	8,831	9,181	9,538	9,901

4. Capital Programme

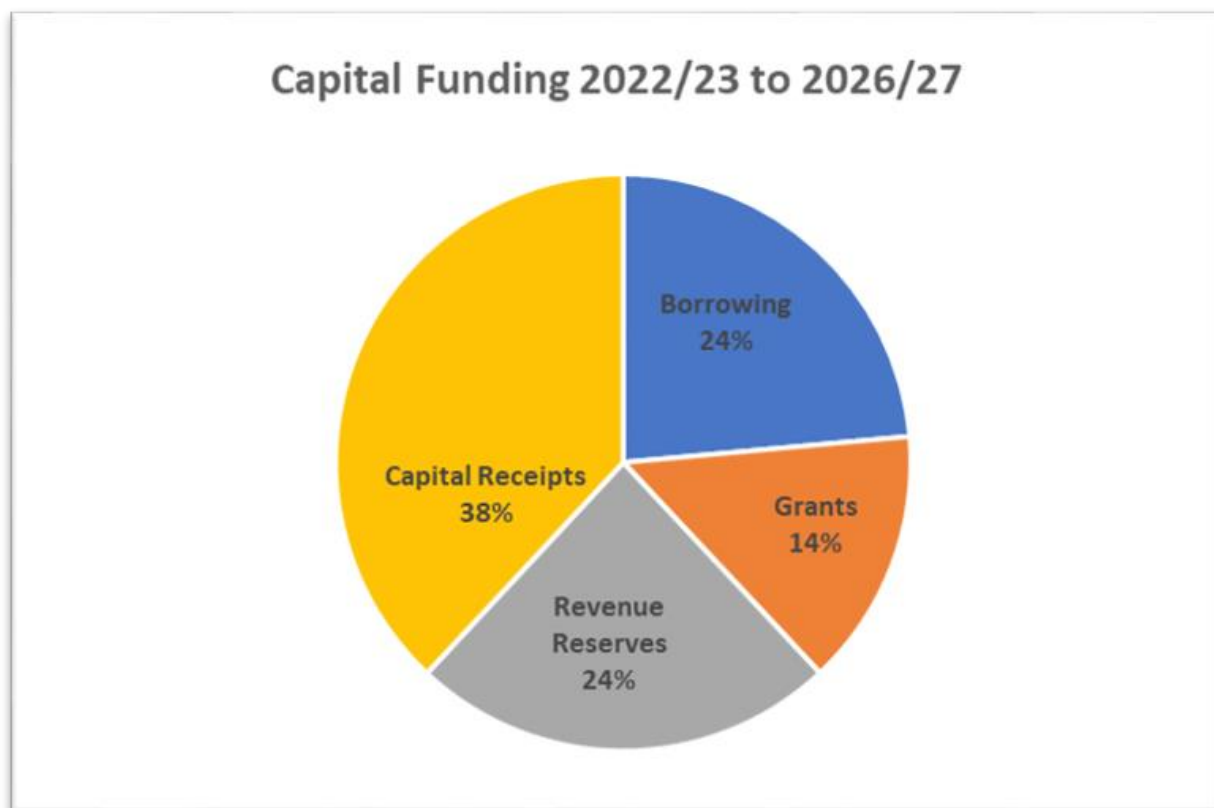
	Directorate	Team	Provisional Projects - i.e. those requiring a business case and/or Member approval to progress	Estimate 2022/23 £	Estimate 2023/24 £	Estimate 2024/25 £	Estimate 2025/26 £	Estimate 2026/27 £	Total 2022-27 £
Supporting Individuals - Housing									
Big Sky Financing	Big Sky	-	Y		7,440,000				7,440,000
New Big Sky Developments.	Big Sky	-	Y	2,500,000			10,000,000	5,000,000	17,500,000
Development opportunities on Cambridge / Norwich arc	Place	Ec Growth	Y	1,500,000					1,500,000
Travellers Sites	Place	Ec Growth	Y	300,000					300,000
Temporary Accommodation - Security Improvements	P&C	Ind & Families	Y	11,000					11,000
Supporting Individuals - Health & Leisure									
One Public Estate / Medical / Health Facilities	Place	Ec Growth	Y		4,000,000				4,000,000
Land assembly / Investment in Diss	Place	Ec Growth	Y	1,000,000		1,000,000			2,000,000
Disabled Facilities Grants	P&C	Housing		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Wymondham Leisure Centre Works	P&C	Leisure		173,049	80,000	20,000		75,000	348,049
Long Stratton Pool	P&C	Leisure		110,000					110,000
Diss Leisure Centre	P&C	Leisure		170,496	30,000	15,000	50,000		265,496
Diss Leisure Centre Poolside Improvements/Tank Tiles	P&C	Leisure				300,000			300,000
Long Stratton Leisure Centre	P&C	Leisure		65,000	25,000	60,000			150,000
Framingham Earl High School	P&C	Leisure	Y	10,520	220,000	80,000			310,520
Ketts Park Kitchen	P&C	Leisure	Y	35,000					35,000
Ketts Park Works	P&C	Leisure	Y	35,000					35,000
Improvements in the Public Realm									
Play Areas (works funded by s106 monies)	Place	Ec Growth			113,973	49,946			163,919
Norfolk Strategic Fund to support Economic Growth	Place	Ec Growth		678,572					678,572
Larger Settlements Fund	Place	Ec Growth	Y	1,000,000	1,000,000	1,000,000	1,000,000		4,000,000
Larger Settlements Fund (Matched funding)	Place	Ec Growth	Y	1,000,000	1,000,000	1,000,000	1,000,000		4,000,000
Long Stratton public realm	Place	Ec Growth	Y				2,000,000		2,000,000
Long Stratton public realm (Matched funded)	Place	Ec Growth	Y				2,000,000		2,000,000
Changing Places (Disabled Public Conveniences)	P&C	Ind & Families	Y	20,000					20,000

Capital Programme (Scheme)	Directorate	Team	Provisional Projects - i.e. those requiring a business case and/or Member approval to progress	Estimate 2022/23 £	Estimate 2023/24 £	Estimate 2024/25 £	Estimate 2025/26 £	Estimate 2026/27 £	Total 2022-27 £
Protecting the Environment									
Environmental Projects	Place	Ec Growth	Y	400,000	400,000	400,000	400,000	400,000	2,000,000
Investment in the Economy									
Norwich Research Park Building	Place	Ec Growth	Y	2,000,000	6,000,000				8,000,000
Property Development (Browick Road)	Place	Ec Growth		3,000,000					3,000,000
Other Property / Economic Development Investment	Place	Ec Growth	Y	4,500,000					4,500,000
Car Park Improvements	Place	Waste		35,000	35,000	35,000	35,000	35,000	175,000
Our Own Needs									
IT - Annual Replacement Programme	Resources	ICT & Digital		225,000	225,000	225,000	225,000	225,000	1,125,000
IT - Members IT refresh	Resources	ICT & Digital		46,000					46,000
IT - System Replacement Programme	Resources	ICT & Digital		275,000	275,000	275,000	275,000	275,000	1,375,000
IT - WIFI	Resources	ICT & Digital		220,000					220,000
IT - Remote Working Solution	Resources	ICT & Digital		55,000	165,000				220,000
South Norfolk House – Enhancement Works	Resources	Facilities		32,233	262,284	74,852	221,405	149,235	740,009
Street Lighting	Place	Ec Growth		24,240	24,240	24,240	24,240	24,240	121,200
Bins Purchase	P&C	Waste		165,000	165,000	165,000	165,000	165,000	825,000
Waste Vehicles - Replacement Programme	P&C	Waste		760,000	760,000	760,000	760,000	760,000	3,800,000
Waste Vehicles - New vehicles as new rounds needed	P&C	Waste		190,000			190,000		380,000
Waste Vehicles - Increase for extra street sweeping	P&C	Waste	Y	234,000					234,000
Grounds Maintenance Equipment	P&C	Waste			65,000	45,000	15,000	15,000	140,000
Waste Depot	P&C	Waste		3,500,000	3,000,000				6,500,000
				25,270,110	26,285,497	6,529,038	19,360,645	8,123,475	85,568,765

Capital Programme - Financing				Estimate 2022/23 £	Estimate 2023/24 £	Estimate 2024/25 £	Estimate 2025/26 £	Estimate 2026/27 £	Total 2022-27 £
Grants				3,060,812	2,126,213	2,062,186	4,012,240	1,012,240	12,273,691
Revenue Reserves				11,146,065	5,057,000	1,767,000	1,448,405	1,436,235	20,854,705
Capital Receipts				1,063,233	9,102,284	2,699,852	13,900,000	5,675,000	32,440,369
Borrowing				10,000,000	10,000,000				20,000,000
				25,270,110	26,285,497	6,454,186	19,139,240	7,974,240	85,568,765

5. Capital Funding & Financing

The new five-year capital programme will be financed from a mixture of revenue and capital reserves, capital receipts, grants and borrowing. The projected sources of funding are shown in the graph below.



6. Total Council Tax

The following table consolidates the overall council tax position for 2022/23.

	21/22 Band D £	22/23 Band D £	Change
Norfolk County Council	1,472.94	1,516.95	2.99%
Police & Crime Commissioner	278.01	288.00	3.59%
Total Preceptors	1,750.95	1,804.95	
South Norfolk Council	160.00	165.00	3.13%
Special Expenses	0.14	0.14	0.00%
Total District Element	160.14	165.14	£5 increase
Parishes (Average)	83.39	86.66	3.92%
Total Band D Council Tax	1,994.48	2,056.76	3.12%

7. Parish Precepts

The following table lists the Parish and Town Council Precepts for 2022/23

	Precept £		Precept £
Alburgh	6,500.00	Ketteringham (see 4)	0.00
Aldeby	9,942.00	Kimberley & Carleton Forehoe	2,582.00
Alpington (1)	8,410.00	Kirby Bedon	1,050.00
Ashby St Mary	3,450.00	Kirby Cane (see 5)	0.00
Ashwellthorpe & Fundenhall	10,205.00	Kirstead	1,000.00
Aslacton	2,087.50	Langley with Hardley	8,450.00
Barford (2)	9,721.00	Little Melton	25,451.00
Barnham Broom	9,729.00	Loddon	140,708.00
Bawburgh	6,630.00	Long Stratton	198,094.00
Bedingham	900.00	Marlingford & Colton	10,500.00
Bergh Apton	4,120.00	Morley	10,000.00
Bracon Ash & Hethel	6,779.00	Morningthorpe & Fritton	3,000.00
Bramerton	16,252.00	Mulbarton	50,865.00
Brandon Parva, Coston, Runhall & Welborne	4,000.00		1,673.00
Bressingham & Fersfield	7,750.00	Mundham	
		Needham	6,000.00
Brockdish	13,970.00	Newton Flotman	23,418.00
Brooke	20,931.05	Norton Subcourse	2,550.00
Broome	5,700.00	Poringland	195,450.00
Bunwell	14,000.00	Pulham Market	28,510.00
Burgh St.Peter (3)	6,500.00	Pulham St.Mary	25,600.00
Burston & Shimpling	12,255.00	Raveningham	0.00
Caistor & Bixley	8,460.00	Redenhall with Harleston	351,694.00
Carleton Rode	4,410.00	Rockland St.Mary (see 7)	0.00
Carleton St.Peter	0.00	Roydon	27,574.00
Chedgrave	28,642.00	Saxlingham Nethergate	13,525.00
Claxton	4,751.00	Scole	24,745.00
Colney	1,930.17	Seething	4,981.20
Costessey	706,681.00	Shelfanger	4,590.00
Cringleford	315,842.00	Shelton & Hardwick	1,030.00
Denton	4,200.00	Shotesham	7,100.00
Deopham & Hackford	7,875.00	Sisland	0.00
Dickleburgh & Rushall	37,163.00	Spooner Row	10,613.00
Diss	585,714.00	Starston	6,716.00
Ditchingham	38,100.00	Stockton	350.00
Earsham	16,072.00	Stoke Holy Cross	49,747.74
East Carleton (4)	6,446.00	Surlingham	9,250.00
Easton	20,069.00	Swainsthorpe	7,152.00
Ellingham (5)	20,800.00	Swardeston	6,138.00
Flordon	5,049.00	Tacolneston	18,000.00
Forngett	12,000.00	Tasburgh	23,355.00
Framingham Earl	11,333.29	Tharston & Hapton	24,625.00
Framingham Pigot	0.00	Thurlton	7,442.40

	Precept £
Geldeston	8,700.00
Gillingham	8,700.00
Gissing	6,112.00
Gt.Melton	920.00
Gt.Moulton	7,121.00
Haddiscoe	5,110.00
Hales (6)	10,700.00
Heckingham (see 6)	0.00
Hedenham	0.00
Hellington (7)	13,100.00
Hempnall	18,300.00
Hethersett	170,597.00
Heywood	0.00
Hingham	77,000.00
Holverston	0.00
Howe	0.00
Keswick & Intwood	6,000.00

	Precept £
Thurton	9,283.00
Thwaite	0.00
Tibenham	4,529.00
Tivetshall St.Margaret	20,755.00
Toft Monks	3,522.00
Topcroft	3,000.00
Trowse with Newton	47,500.00
Wacton	18,567.00
Wheatacre (see 3)	0.00
Wicklewood	11,000.00
Winfarthing	4,124.16
Woodton	10,847.20
Wortwell	29,473.20
Wrampingham (see 2)	0.00
Wreningham	10,200.00
Wymondham	603,032.00
Yelverton (see 1)	0.00