

# Budget Book 2020/21



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## 1. Introduction and Overview

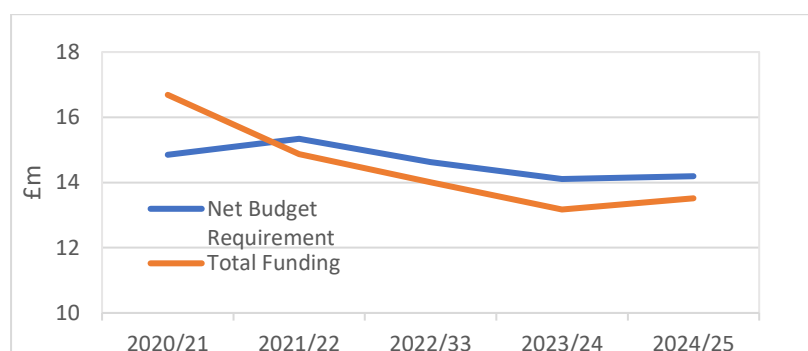
This budget book provides summary information on the Council's budget for 2020/21. It reflects the budget that was agreed by the Council in February 2020.

The proposed revenue budgets and associated Business Plan seek to advance the Council's priority areas:

- Growing the Economy
- Supporting individuals and empowering communities
- Protecting the natural and built environment, whilst maximising quality of life
- Moving with the times, working smartly and collaboratively.

<https://www.south-norfolk.gov.uk/about-us/what-we-do>

The background for this budget is the Net Budget Requirement compared to the projected decline in Funding over the next few years as indicated in the following graph



The planned for additional level of income in 2020/21 will significantly reduce, primary due to the expected reduction in new homes bonus grant after this year. In 2020/21 SNC will receive £4.522m in new homes bonus, this is indicated to fall to:

- £2.378m in 2021/22
- £1.171m in 2022/23
- £0 thereafter

The likely reduction in future funding and the need to finance the 5-year capital programme are key reasons why it is recommended to increase the 2020/21 Council Tax. Increasing Council Tax in 2020/21 protects the Council's income base and helps prevents future service cuts. The additional income in 2020/21 is part of a wider plan on financing the Council's ambitious 5-year capital programme and reduces the amount of external borrowing required.

## 2. Revenue Budget 2020/21

The budget requirement for 2020/21 is summarised in the following table

	Pay £'000	Non Pay £'000	Income £'000	Net £'000
Resources / MD	3,555	5,521	-1,387	7,689
Place	4,500	3,121	-6,198	1,423
People & Communities	8,092	31,272	-34,721	4,643
	16,147	39,914	-42,306	13,755

The 2020/21 revenue budget is balanced and has no calls on general revenue reserves subject to the final Government Finance Settlement figures not changing substantially from the provisional figures. Indeed, for 2020/21 the Council is in the position of being able to increase its reserves to assist the funding of the 5-year capital programme.

- The Council Tax is proposed to increase from £150.00 to £155.00 for 2020/21 for a band D property.
- Further increases of £5.00 each year are assumed in future years for the purposes of the Medium-Term Financial Strategy.
- Fees and charges have been increased for service areas and commercial activities and will be reviewed again in 2021/22.
- The level of Government funding is expected to continue to decrease in future years. The level of additional income that is already expected to be generated from commercial activities will help offset this decrease in funding.
- Alongside the financing of the 5-year capital programme the likely reduction in future funding is a key reason why it is recommended to increase the 2020/21 Council Tax. Increasing Council Tax protects the Council's income base and helps prevent future service cuts.
- There is increased financial risk while future changes to the funding formula and further localisation of business rates are still under discussion. The amount of the New Homes Bonus remains a major risk and is subject to further Government reforms and the successful delivery of enough new homes.

## Detailed Revenue Budget 2020/21

	Pay £'000	Non Pay £'000	Income £'000	Net £'000
<b>Resources / MD</b>				
Corporate Costs (inc Pension lump sum payment)	0	1,922	0	1,922
Finance	526	109	-20	615
Council Tax & NNDR	612	67	-484	195
Governance	439	1,401	-637	1,203
Facilities	168	422	-143	447
Human Resources	248	365	0	613
ICT & Digital	580	1,055	-80	1,555
Executive Team	431	45	0	476
Chief of Staff	468	95	-5	558
Consultancy	83	40	-18	105
	3,555	5,521	-1,387	7,689
<b>Place</b>				
Economic Growth	596	1,665	-1,757	504
Community & Environmental Protection	408	233	-26	615
Food, Safety & Licensing	247	33	-171	109
Planning	1,453	986	-3,673	-1,234
CNC	1,214	51	-241	1,024
Business Support	582	153	-330	405
	4,500	3,121	-6,198	1,423
<b>People &amp; Communities</b>				
Communities and Early Help	691	505	-442	754
Housing Standards & Independent Living	499	153	-485	167
Housing and Benefits	1,226	133	-770	589
Housing Benefit Payments	0	25,800	-25,800	0
Leisure	2,014	1,735	-3,371	378
Waste Services	3,662	2,946	-3,853	2,755
	8,092	31,272	-34,721	4,643
<b>Net Cost of Services (Including HB)</b>	<b>16,147</b>	<b>39,914</b>	<b>-42,306</b>	<b>13,755</b>
Investment Income				-1,541
Interest Payable				192
Transfers to / (from) Earmarked Reserves				2,445
Transfers to / (from) GF Balance				1,837
				<b>16,688</b>
<b>Funded by</b>				
Council Tax - District Element				7,745
Council Tax - Special Expenses				11
NNDR (Business Rates)				4,410
New Homes Bonus				4,522
				<b>16,688</b>

### **3. Medium Term Loan Strategy**

The key messages from the MTFP are:

- The current healthy level of surplus will significantly reduce, primary due to the expected reduction in the new homes bonus grant after this year.
- Changes are anticipated but unknown at this stage in relation to business rates income and also the fairer funding review.
- Work to deliver the savings envisaged from the collaboration with Broadland Council is an important factor in maintaining a balanced budget.
- It would be prudent for the Council to continue to identify opportunities for additional income and savings that it can make.
- The ambitious five-year capital programme, which is also on this agenda, will have revenue budget implications both in terms of financing and other budget lines such as IT licences depending on the individual project.
- With significant pressure on the Council's budget over the medium term, the Medium-Term Financial Strategy includes future Council Tax increases of £5.00 a year which is the maximum increase permitted for District Councils without a referendum being triggered.

### **Borrowing**

Future years' capital programmes will be funded partly through borrowing, this will initially be internal borrowing from the Council's own cash balances; future external borrowing must be affordable within the context of the revenue budget. Nevertheless, while interest rates remain low there is a case for borrowing on a fixed interest rate basis if the income generated from an investment clearly exceeds the cost of financing. The exact timing of borrowing depends upon the progress and phasing of the Capital Programme and the level of revenue reserves

## Summary Medium Term Financial Strategy

SNC MTFS Jan 20	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000	Comment
Base Net Expenditure	13,755	13,755	14,030	13,816	13,497	
<u>Recurring Adjustments:</u>						
Inflationary Pressures		275	281	276	270	2% annual increase Based on 55% of latest figure from cost and savings tracker
Collaboration Savings			-495	-495	-83	No allowance for Expansion of food waste,
Waste contract				-100	-100	or increased disposal costs
Base Net Expenditure for following year	13,755	14,030	13,816	13,497	13,584	
<u>Non Recurring Adjustments</u>						
Investment Income - General	-41	-41	-41	-41	-41	Assume remains stable over time
Investment Income - Loans to companies	-1,500	-1,400	-900	-600	-600	Income from Big Sky External borrowing interest (based on capital £25m x 3%)
Interest Payable	192	750	750	750	750	
Transfers to / (from) Earmarked Reserves	2,445	2,000	1,000	500	500	Reducing
<b>Net Budget Requirement</b>	<b>14,851</b>	<b>15,339</b>	<b>14,625</b>	<b>14,106</b>	<b>14,193</b>	

Funded by					
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Council Tax - District Element	7,745	8,075	8,410	8,752	9,099
Council Tax - Special Expenses	11	11	11	11	11
NNDR (Business Rates)	4,410	4,410	4,410	4,410	4,410
New Homes Bonus	4,522	2,378	1,171		
<b>Total Funding</b>	<b>16,688</b>	<b>14,874</b>	<b>14,002</b>	<b>13,173</b>	<b>13,520</b>

Assume remains stable over time  
Assuming maintain current level of income  
Falling in line with figures in 20/21 provisional finance settlement

<b>Funding Gap / (Annual Suplus)</b>	<b>-1,837</b>	<b>466</b>	<b>623</b>	<b>933</b>	<b>673</b>
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<b>Council Tax Calculation</b>					
Council Taxbase (Homes)	49,966	50,466	50,970	51,480	51,995
Council Tax	155.00	160.00	165.00	170.00	175.00
South Norfolk's share of precept (£000)	7,745	8,075	8,410	8,752	9,099

1% annual increase  
£5 annual increase

<b>New Homes Bonus Calculation</b>					
2017-18	763				
2018-19	1,207	1,207			
2019-20	1,171	1,171	1,171		
2020-21	1,381				
	4,522	2,378	1,171	0	0



## 4. Capital Programme

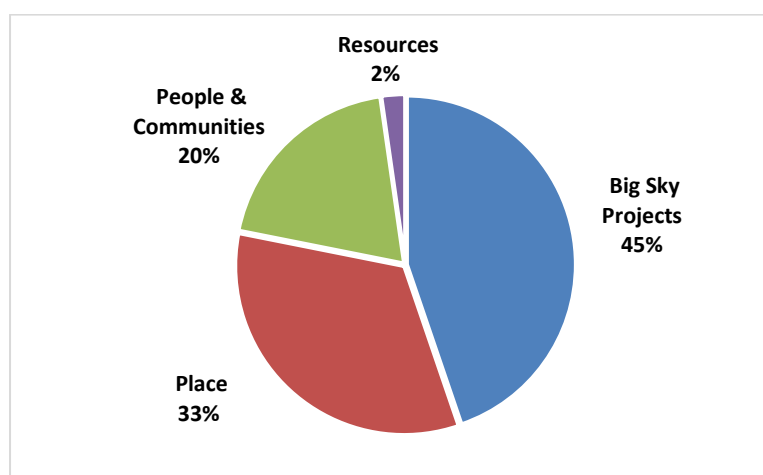
The Capital Strategy sets out the Council's approach to the use of its capital assets and resources. It is the framework for determining the capital programme and the effective use of the Council's resources.

This strategy seeks to deliver the Council's vision for the district as set out in Broadland and South Norfolk's 2020/21 Delivery Plan. These ambitions are:

- Growing the Economy
- Supporting individuals and empowering communities
- Protecting the natural and built environment, whilst maximising quality of life
- Moving with the times, working smartly and collaboratively.

The Capital Strategy focuses investment to deliver these priorities while also contributing to the financial sustainability of the Council by supporting opportunities to develop more efficient service delivery and to generate additional income.

The detailed five-year capital programme is £78.4 million. The pie chart below shows how the programme is broken down by Directorate over the next five years.



Expenditure by Directorate is summarised in the following sections.

### People & Communities

#### Leisure Provision

Expenditure on Leisure facilities has been budgeted to take place in order of priority over the next five years. The main projects budgeted in 2020-21 are improvements to plant works, including the replacement of pool filters and the car park extension at Wymondham Leisure Centre and the replacement of the changing room floor at Diss Leisure Centre. This may necessitate closure of some of the facilities during the works.

## Waste Services

The capital programme includes provision for improvements to the depot or development of a new depot. The cost of which is currently being investigated as part of the waste services project. This will be subject to a full business case.

## Disabled Facilities Grant

The Council receives ring-fenced Disabled Facilities Grant funding from the Government through the Enhanced Better Care Fund managed by Norfolk County Council. This funding totalled £912k in 2019/20 and is projected to remain at this level for future years. It is important that this funding is fully committed in each year to avoid it having to be returned to government. These grants are valuable in keeping people in their own homes.

## Place

### Economic Growth

In line with the report to Cabinet in April 2019 a new funding arrangement for the Enterprise Zone project has been agreed in principle.

The capital programme includes a budget of £2.1m in 2020/21 to fund the infrastructure works on the Norwich Research Park and a budget of £5m, split over 2019/20 and 2020/21 for the construction of an office building on the Enterprise Zone. The New Anglia LEP is to fund £4m of this project.

## Big Sky Projects

The development of the land at Cringleford has commenced and the £3 million balance of the loan for the land will be paid in 2020/21.

In July 2017 Cabinet agreed to provide funding to Big Sky Developments Ltd (BSDL) in relation to strategic housing and employment development opportunities and the capital programme includes the associated budgets for these developments over the coming years, although the timing of expenditure is dependent upon the speed with which these opportunities are realised and is therefore not entirely within the Council's control.

BSDL has projected its cash requirements for the next five years and in order to ensure that they have the necessary cash to deliver their strategy, there will be a requirement for funding from South Norfolk Council of £15.4 million in 2020/21; this includes £5.4m that is to be fully financed from the Homes England grant secured by the Council.

BSDL cashflow projections show that all SNC loans (excluding the Homes England Grant) can be repaid in full by 2023/24 and this has been accounted for in the funding of the capital programme.

Residential properties for market rental are being rented out via Big Sky Property Management Ltd. Expansion of the portfolio will allow the company to spread its fixed costs further in the future, increasing profitability. The cost of this programme is based on the acquisition of two additional homes at the end of 2020/21, once properties on the Cringleford site become available, and a further 24 homes in 2021/22 on a combination of existing and new sites.

## **Resources**

### **ICT and Digital Investment**

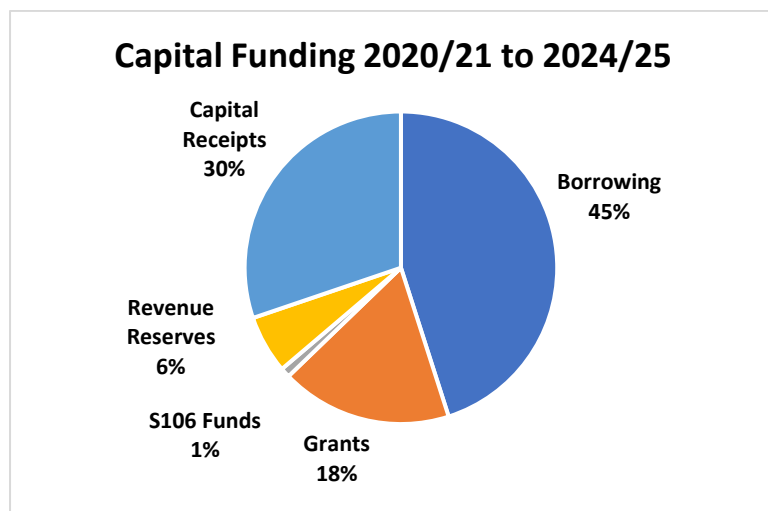
The capital programme sets aside the capital funding required to deliver the ongoing requirements for PC and server replacements, mobile working, equipment purchases and improvements to the website over the next five years.

There is an additional budget included in the programme for the investment in IT infrastructure and software upgrades that will be required to support the collaboration with Broadland Council.

## 5. Capital Funding & Financing

The size of the capital programme and the need to be prudent in the use of revenue reserves for capital purposes means that it is predicted that the Council will need to borrow to fund the capital programme over the next five years.

The new five-year capital programme will be financed from a mixture of revenue and capital reserves, capital receipts and grants, internal borrowing from cash balances, and external borrowing. The projected sources of funding are shown in the graph below.



### Effect on Reserves

During the five-year programme £4.9 million of revenue reserves will be used to fund the programme as shown in the table below:

	£000
General Revenue Reserve	1,421
Vehicle Procurement and Replacement Reserve (Renewals Reserve)	2,189
Car Park Upgrades Reserve	175
Low Cost Housing (New Homes Bonus) Reserve	875
Communities & Localism Reserve	63
Non-Commercial Assets Replacement Reserve	206
Total Use of Revenue Reserves	4,929

### Capital Receipts

The programme includes repayment of loans from Big Sky Developments Limited funded by property sales from the development at St Giles Park, Cringleford, and future developments in the District. These are subject to the prevailing housing market conditions

at the time of sale. They could therefore fluctuate, and this is a risk to the funding of the programme which needs to be managed.

The profile of these capital receipts means that there will be some £3 million available by 2025, which is currently uncommitted. The Council could choose to repay external borrowing with these receipts which will reduce interest and Minimum Revenue Provision costs and thereby improve the revenue budget position.

As part of the LSVT agreement the Council will continue to receive income from Saffron Housing Trust for the sale of right to buy properties. Right to buy receipts in future years are prudently projected to be less than current amounts as the number of properties available for sale decreases over time.

## **Grants**

The Council is keen to take advantage of external funding to support the capital programme. In 2018/19 the Council secured a grant £7.8 million from Home England's Accelerated Construction Fund to increase the pace of delivery at St Giles Park, Cringleford. The grant will be passed over in stages to Big Sky Developments Ltd in the form of a loan commencing in 2019-20.

The capital programme also includes grant funding of £2.5 million from the New Anglia Local Enterprise Partnership towards the cost of a joint property development at the Enterprise Zone and a grant of £1.5 million towards the cost of infrastructure on the Norwich Research Park.

## **Borrowing**

As resources reduce, the Council will have a need to borrow to fund capital projects, in order to fund continued investment in property to generate revenue income. External borrowing is anticipated to be required from 2020/21.

It is likely that there will be slippage over the life of the programme which could delay the need to borrow. In the first instance, the Council will be able to borrow internally from its own cash balances. The cost of this is the interest foregone from investing the cash with external counterparties. It is anticipated that all current and proposed loans to Big Sky Developments (excluding the Homes England grant) will be fully repaid by 2023/24.

## Capital Projects Detail

Capital Project	Directorate	Team	Provisional Projects	Revised Estimate for 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Total Capital Programme (2020/21 to 2024/25)
				£	£	£	£	£	£
Wymondham Plant Work including Pool Filters	People & Communities	Leisure		213,191					213,191
Further Works at Wymondham Leisure Centre	People & Communities	Leisure		80,000	195,465	-	-	-	275,465
Diss LC - Poolside Improvements & Tank Tiles	People & Communities	Leisure		-			300,000		300,000
Further Works at Diss Leisure Centre	People & Communities	Leisure		85,000	130,000	-	30,000	-	245,000
Further Works at Long Stratton Leisure Centre	People & Communities	Leisure		-	35,000	10,000	40,000	-	85,000
Framingham Earl High School	People & Communities	Leisure	Y	-	220,000	80,000	-	-	300,000
Kett's Park - Tennis Facilities	People & Communities	Leisure	Y	-	366,886	-	-	-	366,886
Kett's Park Kitchen	People & Communities	Leisure	Y	-	-	25,000	-	-	25,000
Long Stratton Pool	People & Communities	Leisure		110,000	-	-	-	-	110,000
Wheeled Bin Purchase	People & Communities	Waste		150,000	150,000	150,000	150,000	150,000	750,000
Vehicle Procurement and Replacement	People & Communities	Waste		978,528	748,000	748,000	748,000	748,000	3,970,528
Waste ICT System Improvements	People & Communities	Waste		69,000				-	69,000
Grounds Maintenance Equipment	People & Communities	Waste		78,800	-	-	15,000	-	93,800
Depot Refurbishment/Replacement	People & Communities	Waste	Y	-	1,000,000	3,000,000	-	-	4,000,000
Disabled Facilities Grants	People & Communities	Housing		900,000	900,000	900,000	900,000	900,000	4,500,000
Integrated Working Model with Police	People & Communities	Individuals & Families	Y	63,000					63,000
<b>Total People &amp; Communities</b>				<b>2,727,519</b>	<b>3,745,351</b>	<b>4,913,000</b>	<b>2,183,000</b>	<b>1,798,000</b>	<b>15,366,870</b>
Play Area Refurbishments - Sites <b>with</b> Commuted Sums	Place	Economic Growth		72,385	-	25,150	113,973	-	211,508
Street Lighting	Place	Economic Growth		42,988	24,240	24,240	24,240	24,240	139,948
Toilet Refurbishments	Place	Economic Growth		140,000	-	-	-	-	140,000
Car Park Improvements	Place	Economic Growth		35,000	56,348	35,000	35,000	35,000	196,348
Installation of Electric Car Charging Points	Place	Economic Growth		13,000	-	-	-	-	13,000
Norwich Research Park Enterprise Zone Infrastructure	Place	Economic Growth		2,100,000		-	-	-	2,100,000

Capital Project	Directorate	Team	Provisional Projects	Revised Estimate for 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Total Capital Programme (2020/21 to 2024/25)
Norwich Research Park Enterprise Zone Office	Place	Economic Growth		3,650,000	-	-	-	-	3,650,000
Commercial Unit Development & Purchase	Place	Economic Growth	Y	5,950,000	1,000,000	-	-	-	6,950,000
Commercial Land Purchase	Place	Economic Growth	Y	2,750,000	-	-	-	-	2,750,000
Other Property/Economic Development Investment	Place	Economic Growth	Y	-	5,000,000	5,000,000	-	-	10,000,000
Total Place				14,753,373	6,080,588	5,084,390	173,213	59,240	26,150,804
Cringleford- Loan to BSDL for purchase of land	Big Sky Projects	Finance		3,000,000	-	-		-	3,000,000
BSPM Purchase of Rental Homes on new sites	Big Sky Projects	Finance		550,000	7,450,000	4,000,000	2,946,998	-	14,946,998
Funding to finance BSDL's 5-year strategy	Big Sky Projects	Finance	Y	10,000,000					10,000,000
Homes England money to be passed to BSDL for Cringleford	Big Sky Projects	Finance		5,440,000					5,440,000
Poringland Phase 3 - Commercial	Big Sky Projects	Finance	Y	-	1,700,000	-	-	-	1,700,000
Total Big Sky Projects				18,990,000	9,150,000	4,000,000	2,946,998	-	35,086,998
IT Projects	Resources	ICT & Digital		155,000	125,000	125,000	125,000	125,000	655,000
Collaboration IT Infrastructure	Resources	ICT & Digital		802,025					802,025
Digital	Resources	ICT & Digital		150,000	25,000	25,000	25,000	25,000	250,000
South Norfolk House - Replacement of Boilers	Resources	Facilities		-	-	50,000	-	-	50,000
South Norfolk House - Replacement of the Felt on the Roof	Resources	Facilities		-	-	20,000	-	-	20,000
Total: Resources				1,107,025	150,000	220,000	150,000	150,000	1,777,025
Total Capital Programme				37,577,917	19,125,939	14,217,390	5,453,211	2,007,240	78,381,697

## Financing Summary

	2020/21 Forward Budget £000	2021/22 Forward Budget £000	2022/23 Forward Budget £000	2023/24 Forward Budget £000	2024/25 Forward Budget £000
<b>Capital Programme Expenditure</b>	<b>37,578</b>	<b>19,126</b>	<b>14,217</b>	<b>5,453</b>	<b>2,007</b>
<b>Financed by:</b>					
Grants	9,002	1,279	912	912	912
S106 Funds	152	-	50	114	-
Revenue Reserves	2,205	2,418	102	102	102
Capital Receipts	617	6,136	12,153	4,325	993
<b>Total Capital Resources Available</b>	<b>11,976</b>	<b>9,833</b>	<b>13,217</b>	<b>5,453</b>	<b>2,007</b>
<b>Borrowing Requirement For Year</b>	<b>25,602</b>	<b>9,293</b>	<b>1,000</b>	<b>-</b>	<b>-</b>
	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Balance of General Capital Receipts remaining at end of year</b>	<b>913</b>	<b>2</b>	<b>49</b>	<b>1,924</b>	<b>1,131</b>



## 6. Parish Precepts

The charts below show Parish and Town Council Precepts and Council Tax amounts for Band D (Numbers in brackets indicate joint parishes).

	2019/20		2020/21	
	Precept	Band D	Precept	Band D
Alburgh	£6,000.00	£37.03	£6,000.00	£36.80
Aldeby	£8,250.00	£50.92	£8,620.02	£53.21
Alpington (1)	£7,399.56	£26.81	£7,931.50	£27.35
Ashby	£3,025.82	£24.60	£3,116.59	£25.13
Ashwellthorpe & Fundenhall	£9,041.00	£28.97	£9,719.00	£29.54
Aslacton	£2,062.50	£12.50	£2,025.00	£12.50
Barford (2)	£9,225.00	£38.27	£9,300.00	£38.27
Barnham Broom	£8,362.00	£38.00	£9,461.00	£43.20
Bawburgh	£6,500.00	£30.95	£6,500.00	£31.25
Bedingham	£900.00	£9.38	£900.00	£9.27
Bergh Apton	£4,158.00	£21.00	£4,242.00	£21.00
Bracon Ash & Hethel	£6,115.20	£33.60	£6,298.66	£34.41
Bramerton	£11,892.00	£66.44	£14,351.00	£79.72
Brandon Parva, Coston, Runhall & Welborne	£3,946.00	£27.79	£4,055.00	£27.77
Bressingham & Fersfield	£7,650.00	£22.24	£7,650.00	£22.04
Brockdish	£11,480.00	£44.15	£12,672.00	£48.18
Brooke	£13,543.00	£25.03	£16,663.32	£31.38
Broome	£3,647.00	£19.30	£5,700.00	£30.00
Bunwell	£12,638.61	£32.49	£12,800.00	£32.90
Burgh St.Peter (3)	£5,500.00	£35.03	£6,500.00	£40.88
Burston & Shimpling	£11,173.00	£54.50	£11,711.00	£55.50
Caistor & Bixley	£7,149.00	£40.16	£7,730.00	£42.24
Carleton Rode	£2,000.00	£6.99	£4,305.00	£15.00
Carleton St.Peter	£0.00	£0.00	£0.00	£0.00
Chedgrave	£25,243.53	£65.91	£25,731.53	£67.36
Claxton	£4,335.36	£45.16	£4,535.44	£46.28
Colney	£1,730.00	£28.83	£1,873.95	£28.83
Costessey	£636,576.00	£117.95	£659,751.00	£120.89
Cringford	£294,741.00	£157.70	£300,636.00	£160.85
Denton	£3,926.00	£24.85	£4,000.00	£25.00
Deopham & Hackford	£5,485.00	£26.50	£7,423.00	£35.51
Dickleburgh & Rushall	£35,748.00	£69.82	£36,795.00	£69.81
Diss	£548,985.00	£202.73	£560,548.00	£202.72
Ditchingham	£28,000.00	£44.80	£30,000.00	£48.07
Earsham	£14,635.00	£53.22	£15,430.00	£53.20
East Carleton (4)	£5,826.12	£25.44	£6,000.89	£26.20

	2019/20		2020/21	
	Precept	Band D	Precept	Band D
Easton	£18,757.00	£38.75	£19,138.00	£39.78
Ellingham (5)	£20,500.00	£60.47	£20,500.00	£58.73
Flordon	£4,732.00	£47.80	£5,000.00	£49.01
Forncett	£12,000.00	£26.91	£12,000.00	£26.84
Framingham Earl	£8,438.00	£18.42	£9,413.00	£21.20
Framingham Pigot	£0.00	£0.00	£0.00	£0.00
Geldeston	£6,565.00	£38.62	£6,840.00	£40.23
Gillingham	£6,700.00	£27.46	£6,700.00	£27.01
Gissing	£5,300.00	£49.53	£5,944.00	£56.07
Great Melton	£700.00	£10.94	£800.00	£12.30
Great Moulton	£6,000.00	£21.20	£7,000.00	£24.73
Haddiscoe	£4,914.00	£25.86	£5,110.00	£27.18
Hales (6)	£8,440.26	£34.31	£9,005.00	£36.02
Heckingham (see 6)	£2,882.26	£34.31	£0.00	£0.00
Hedenham	£0.00	£0.00	£0.00	£0.00
Hellington (7)	£9,500.00	£28.02	£10,500.00	£30.43
Hempnall	£17,650.00	£39.40	£17,850.00	£39.40
Hethersett	£114,000.00	£48.86	£157,960.00	£65.65
Heywood	£0.00	£0.00	£0.00	£0.00
Hingham	£67,000.00	£72.04	£77,000.00	£81.65
Holverston	£0.00	£0.00	£0.00	£0.00
Howe	£0.00	£0.00	£0.00	£0.00
Keswick & Intwood	£5,799.00	£28.29	£6,000.00	£28.98
Ketteringham (see 4)	£2,519.00	£25.44	£0.00	£26.20
Kimberley & Carleton Forehoe	£1,999.96	£32.26	£2,300.00	£36.50
Kirby Bedon	£1,000.00	£14.29	£1,000.00	£13.88
Kirby Cane (see 5)	£8,164.00	£60.47	£0.00	£58.73
Kirstead	£600.00	£5.88	£1,000.00	£10.00
Langley with Hardley	£6,237.61	£45.53	£6,308.55	£46.73
Little Melton	£22,971.00	£57.57	£23,621.00	£58.46
Loddon	£79,955.00	£81.01	£129,476.00	£129.47
Long Stratton	£147,259.52	£105.56	£174,804.00	£122.75
Marlingford & Colton	£7,850.00	£49.06	£8,060.00	£50.69
Morley	£9,070.00	£45.35	£9,657.00	£47.57
Morningthorpe & Fritton	£2,750.00	£24.77	£3,000.00	£27.52
Mulbarton	£51,574.30	£39.22	£50,225.10	£37.65
Mundham	£1,044.00	£16.31	£1,578.00	£24.27
Needham	£4,000.00	£30.30	£4,000.00	£30.30
Newton Flotman	£12,216.98	£26.73	£12,461.32	£27.26
Norton Subcourse	£2,410.00	£23.40	£2,526.12	£23.39
Poringland	£161,235.54	£85.90	£175,938.41	£89.58
Pulham Market	£26,380.07	£68.52	£26,908.00	£69.89
Pulham St.Mary	£24,108.98	£71.54	£24,809.80	£72.97
Raveningham	£0.00	£0.00	£0.00	£0.00
Redenhall with Harleston	£327,143.00	£194.96	£334,947.00	£198.66

	2019/20		2020/21	
	Precept	Band D	Precept	Band D
Rockland St.Mary (see 7)	£8,687.00	£28.02	£0.00	£30.43
Roydon	£24,100.00	£28.55	£25,000.00	£29.55
Saxlingham Nethergate	£11,807.69	£39.76	£12,084.00	£39.75
Scole	£23,400.00	£48.25	£24,515.00	£50.13
Seething	£3,845.40	£24.65	£3,894.70	£24.65
Shelfanger	£4,500.00	£27.78	£4,590.00	£28.15
Shelton & Hardwick	£1,000.00	£9.09	£1,030.00	£9.36
Shotesham	£6,300.00	£25.81	£6,530.00	£26.33
Sisland	£0.00	£0.00	£0.00	£0.00
Spooner Row	£24,044.80	£88.40	£20,297.80	£71.22
Starston	£6,552.00	£46.80	£6,716.00	£47.97
Stockton	£0.00	£0.00	£300	£12.00
Stoke Holy Cross	£28,000.00	£39.00	£41,073.00	£56.49
Surlingham	£7,348.00	£24.33	£7,639.00	£25.54
Swainsthorpe	£6,422.00	£44.60	£6,550.00	£46.45
Swardeston	£5,824.00	£21.73	£5,873.62	£22.16
Tacolneston	£10,075.00	£33.25	£18,000.00	£59.60
Tasburgh	£21,753.82	£52.93	£21,700.82	£52.92
Tharston & Hapton	£21,876.00	£56.97	£23,000.00	£59.12
Thurlton	£6,750.00	£24.11	£7,088.00	£24.35
Thurton	£7,426.00	£35.87	£9,283.00	£45.06
Thwaite	£0.00	£0.00	£0.00	£0.00
Tibenham	£4,107.00	£22.20	£4,196.00	£22.20
Tivetshall	£9,800.00	£45.16	£10,450.00	£47.50
Toft Monks	£3,355.04	£23.14	£3,522.00	£24.28
Topcroft	£2,600.00	£24.76	£2,800.00	£26.66
Trowse with Newton	£67,006.00	£210.71	£47,500.00	£128.72
Wacton	£17,000.00	£124.08	£17,510.00	£126.88
Wheatacre (see 3)	£1,471.00	£35.03	£0.00	£40.88
Wicklewood	£5,000.00	£12.50	£11,000.00	£27.56
Winfarthing	£3,944.15	£20.65	£4,044.09	£21.06
Woodton	£9,260.00	£51.16	£10,445.00	£58.35
Wortwell	£24,348.00	£115.94	£24,761.00	£117.35
Wramplingham (see 2)	£1,952.00	£38.28	£0.00	£38.27
Wreningham	£8,611.00	£38.79	£8,740.00	£38.50
Wymondham	£492,565.00	£88.40	£536,838.00	£91.94
Yelverton (see 1)	£2,037.56	£26.81	£0.00	£27.35